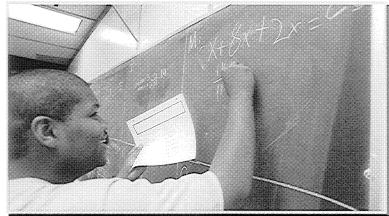
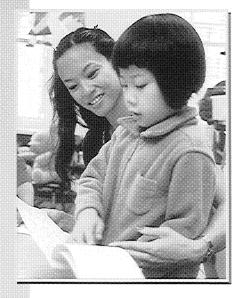
# Operating Budget



# Adopted by the Board of Education March 2003

Montgomery County Public Schools Rockville, Maryland Jerry D. Weast Superintendent of Schools









Fiscal & School Year Ending June 30, 2004

### **Board of Education**

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President

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Vice President

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Secretary-Treasurer, Board of Education Superintendent of Schools

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**Chief Operating Officer** 

Dr. James A. Williams

**Deputy Superintendent of Schools** 

Office of the Superintendent of Schools

850 Hungerford Drive Rockville, Maryland 20850

Telephone: 301-279-3381

For more information, visit the school system's Web site at www.mcps.k12.md.us

### Letter from the Board of Education

March 1, 2003

The Honorable Douglas M. Duncan, County Executive The Honorable Michael Subin, President, and Members of the County Council Montgomery County Government Rockville, Maryland 20850

Dear Mr. Duncan, Mr. Subin, and Council Members:

The Board of Education and superintendent of schools have worked closely with the County Executive and the County Council over the past three years to implement significant academic reforms and initiatives. These changes have resulted in improvements in teaching and learning and continued gains in student achievement. It is a record of significant success and one that sets the foundation for student progress well into the future. Unfortunately, the current financial limitations prevent us from doing more immediately. As a result, we are requesting a budget that includes no expansion of these initiatives.

The funding limitations will make it more challenging for principals, teachers, and all those who work in our educational system, as we continue to strive for greater student achievement. Schools are experiencing unprecedented enrollment growth and the changing dynamics that accompany a growing urban population. Increased poverty, more English language learners, more students with disabilities, and more students with other exceptional needs have accompanied the gain of 11,000 students since 1998. The concentration of student poverty now includes schools from Takoma Park to Germantown.

Among the most pressing concerns is the need for more and better trained teachers, improved instructional materials and curriculum, and services that support enhanced student achievement. The state's *Bridge to Excellence in Public Schools Act* and the federal *No Child Left Behind Act* require implementation of significant reforms for ensuring the academic progress by every child. Continuing disparities in student achievement by race, ethnicity, language, disability, and income are prompting systemwide efforts that are changing what is taught, by whom, and how.

We have taken the lead in Maryland in responding to such challenges. Academic program improvements, rigorous course content, and greater classroom and school accountability underscore the changes implemented since 1999. Improved strategic planning, greater alignment among and within schools, and extensive analysis by independent experts are helping the Board of Education to remain consistent with its priorities. Next year, our efforts will need to be more intense.

Even though we face increasing needs and challenges, we understand that financial limitations are necessary. Indeed, our budget includes \$15.6 million in cuts and realignments in existing programs and services. The tentative agreements that have been reached with our employee organizations complete the budget development process that began last fall and allow us to provide you with a total budget request of \$1,518,840,346, an increase of 7.6 percent. The increase is primarily for wages, salaries, and benefits for teachers and other staff; inflation and other cost increases; and the expenditures associated with a projected increase of 1,663 students for a total of more than 140,500 students in 191 schools, the largest enrollment in our history.

County funding remains the primary source of revenue for our schools. The Board of Education supports county tax improvements to raise the revenue needed to increase county school funding at the same rate as two years ago. The lack of increased funding will require reductions that will impede the work that is necessary to provide all children of Montgomery County with a high quality, rigorous education.

Sincerely.

Patricia B. O'Neill

President

**Board of Education** 

		e.	

### Contents

# **Board of Education's FY 2004 Operating Budget Request**

	Page
Schedule of Board of Education Amendments	
Summary Data	
Summary of Resources by Object of Expenditure	i-1
Total Budget Revenues by Source	ii-1
Revenue Summary for Grant Programs by Source of Funds	iii-1
Summary of Pupil Enrollment	iv-1
Allocation of Staffing	v-1
Budgeted and Projected Expenditures	vi-1
MCPS Organization Chart	vii-1
Summary of Negotiations	viii-1
Appendices	
2003-2004 Operational Calendar	A-1
FY 2004 Work Year for 10-month Supporting Services Personnel	A-2
Administrative & Supervisory Salary Schedule	B-1
Teacher & Other Professional Salary Schedule	B-2
Supporting Services Hourly Rate Schedule	B-3
State Budget Category Summaries (Categories 1-81)	C-1
Grant Programs, Expenditure by Category	D-1
Trend for Total Punil Cost by Grade Span	F_1

			Board
			mendments
	Budget		
	Page		
DESCRIPTION	Number	Pos.	Amount
CATEGORY 1 - ADMINISTRATION			
MCAASP Negotiated Agreement	Var.		\$ 227,053
MCCSSE Negotiated Agreement	Var.	·	455,547
Board of Education - ODD 711	9-5		
Staff Assistant for Organization and Finance		(1.0)	(99,182)
Contractual Services			25,000
Total Category 1		(1.0)	608,418
Total Gategory		(1.0)	000,410
CATEGORY 2 - MID-LEVEL ADMINISTRATION			
MCAASP Negotiated Agreement	Var.		1,446,783
MCCSSE Negotiated Agreement	Var.		1,188,775
Middle Schools - ODD 131	1-15		
Upcounty Center for Highly Able Middle School Students			
Coordinator (M)		1.0	62,515
Total Category 2		1.0	2,698,073
CATEGORY 3- INSTRUCTIONAL SALARIES			
MCAASP Negotiated Agreement	Var.		5,668
MCCSSE Negotiated Agreement	Var.		1,349,806
Division of ESOL Programs - ODD 239	3-64		, ,
Add for Enrollment Growth			
Teacher (A-D)		17.2	735,764
Div. of Accelerated / Enriched Instruction - ODD 238	3-49		. 55,, 61
Upcounty Center for Highly Able Middle School Students			
SSE Part-time Salaries			9,440
Middle Schools - ODD 131	1-15		J, <del>74</del> 0
Lapse and Turnover			(37,841)
Total Catagony 2		17.0	2 000 007
Total Category 3		17.2	2,062,837

			Board
	Budget Page		Amendments
DESCRIPTION	Number	Pos.	Amount
CATEGORY 4 - TEXTBOOKS AND			
INSTRUCTIONAL SUPPLIES			
Division of ESOL Programs - ODD 239	3-64		
Add for Enrollment Growth			
Instructional Supplies and Materials			20,609
Div. of Accelerated / Enriched Instruction - ODD 238	3-49		
Upcounty Center for Highly Able Middle School Students			
Instructional Supplies and Materials			10,000
Total Category 4			30,609
CATEGORY 6 - SPECIAL EDUCATION			
MCAASP Negotiated Agreement	Var.		100,955
MCCSSE Negotiated Agreement	Var.		1,030,798
Division of Special Education Services - ODD 248	8-30		, ,
Add for Enrollment Growth			
Teacher (A-D)		12.5	496,088
Instructional Assistant (11)		10.8	227,731
Total Category 6		23.3	1,855,572
CATEGORY 7 - STUDENT PERSONNEL SERVICES			
MCAASP Negotiated Agreement	8-12		28,336
MCCSSE Negotiated Agreement	8-12		47,240
Total Category 7			75,576

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	Budget		
	Page		
DESCRIPTION	Number	Pos.	Amount
	11441114		7,11104112
CATEGORY 9 - STUDENT TRANSPORTATION			
MCAASP Negotiated Agreement	5-63		6,623
MCCSSE Negotiated Agreement	5-63		1,366,791
Department of Transportation - ODD 344	5-63		
Upcounty Center for Highly Able Middle School Students			
Substitute Bus Operators			34,275
Total Category 9			1,407,689
CATEGORY 10 - OPERATION OF PLANT			
AND EQUIPMENT			
MCAASP Negotiated Agreement	5-57		19,631
MCCSSE Negotiated Agreement	5-57		1,398,189
Total Category 10			1,417,820
CATECORY 44 MAINTENANCE OF BLANT			
CATEGORY 11 - MAINTENANCE OF PLANT			
MCAASP Negotiated Agreement	5-53		3,265
MCCSSE Negotiated Agreement	5-53		516,465
Total Category 11			519,730

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		Α	mendments
	Budget		
	Page		
DESCRIPTION	Number	Pos.	Amount
CATEGORY 12 - FIXED CHARGES			
Department of Financial Services - ODD 334/333	5-17		
MCAASP Negotiated Agreement			204,150
MCCSSE Negotiated Agreement			765,007
ESOL Enrollment Growth			144,876
Special Education Enrollment Growth			190,310
Upcounty Center for Highly Able Middle School Students			15,629
Changes in positions			(19,836)
Office of Staff Development - ODD 614	4-8		,
MCAASP Negotiated Agreement			10,000
Total Category 12			1,310,136
CATEGORY 37 - INSTRUCTIONAL TELEVISION FUND			
MCAASP Negotiated Agreement	6-11		3,109
MCCSSE Negotiated Agreement	6-11		17,779
Total Category 37			20,888
CATEGORY 41 - ADULT EDUCATION AND SUMMER SCHOOL FUND			
MCCSSE Negotiated Agreement	8-52		14,461
Total Category 41			14,461
CATEGORY 51 - REAL ESTATE MANAGEMENT FUND			
MCAASP Negotiated Agreement	5-46		2,834
MCCSSE Negotiated Agreement	5-46		11,371
Total Category 51			14,205

		Board Amendments		
	Budget		anenaments	
	Page			
DESCRIPTION	Number	Pos.	Amount	
CATEGORY 61 - FOOD SERVICES FUND				
MCAASP Negotiated Agreement	5-75		2,953	
MCCSSE Negotiated Agreement	5-75		459,620	
Total Category 61			462,573	
CATEGORY 71 - FIELD TRIP FUND				
MCCSSE Negotiated Agreement	5-66		29,485	
Total Category 71			29,485	
CATEGORY 81 - ENTREPRENEURIAL ACTIVITIES FUND				
MCAASP Negotiated Agreement	5-11		2,946	
MCCSSE Negotiated Agreement	5-11		7,834	
Total Category 81			10,780	
GRAND TOTAL		40.5	\$ 12,538,852	

### TABLE 1 SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

				REQUESTED	INC/DEC
OBJECT OF EXPENDITURE	ACTUAL	BUDGET	CURRENT	BUDGET	FROM
OBSEST OF EXPENDITORE	FY 2002	FY 2003	FY 2003	FY 2004	FY 2003
	1 1 2002	1 1 2003	1 1 2003	112004	F1 2003
Positions:					
Professional	11,255.6	11,544.3	11,597.4	11.728.0	130.6
Supporting Services	7,370.4	7,434.1	7,419.1	7,538.2	119.1
Total Positions	18,626.0	18,978.4	19,016.5	19,266.2	249.7
O4 CALADIEC 9 MACEC.					
01 SALARIES & WAGES: Authorized Positions	\$ 882,719,932	\$ 947,220,194	\$ 948,308,659	\$1,011,215,236	¢ 60,000,677
	1 ' ' '				\$ 62,906,577
Parttime & Other	72,156,377	70,282,084	71,570,354	72,405,936	835,582
TOTAL SALARIES & WAGES	954,876,309	1,017,502,278	1,019,879,013	1,083,621,172	63,742,159
02 CONTRACTUAL SERVICES	19,156,869	18,750,452	18,601,346	18,407,473	(193,873)
03 SUPPLIES & MATERIALS	51,141,878	54,448,243	54,172,450	56,340,197	2,167,747
04 OTHER:					
Travel & Fees	2,120,172	2,628,118	2,495,664	2,687,443	191,779
Fixed Charges	211,832,238	235,629,388	234,987,392	272,287,492	37,300,100
Utilities	21,605,750	24,664,441	24,664,441	25,018,093	353,652
Grants & Other	44,973,955	45,930,297	44,866,678	47,517,930	2,651,252
TOTAL OTHER	000 500 445	000 050 044	007.044.475	247 540 050	40.400.700
TOTAL OTHER	280,532,115	308,852,244	307,014,175	347,510,958	40,496,783
05 EQUIPMENT	15,079,030	12,608,605	12,494,838	12,960,546	465,708
GRAND TOTAL	\$1,320,786,201	\$ 1,412,161,822	\$1,412,161,822	\$1,518,840,346	\$ 106,678,524

•			

TABLE 2
BUDGET REVENUES BY SOURCE

SOURCE	Π	ACTUAL	ACTUAL	AP	PROPRIATED	ESTIMATED
		FY 2001	FY 2002		FY 2003	FY 2004
				}		
CURRENT FUND		000 474 040	4 000 700 550		4 004 005 000	
From the County:	\$		\$ 1,029,703,553	\$		\$ 1,147,727,891
Fund Balance		950,470	4 000 700 550	ļ	14,303,430	4 4 4 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
Total from the County	ļ	961,424,688	1,029,703,553		1,079,188,698	1,147,727,891
  From the State:						
Basic State Aid		108,436,383	121,040,554		128,856,495	164,336,284
Bridge to Excellence		100,430,303	121,040,334		7,586,129	104,550,264
Extended Elementary Education					7,300,129	1,265,933
Limited English Proficient						16,167,866
Compensatory Education - Unrestricted				1		20,173,924
Teacher Salary Challenge Program		4,966,760	13,207,914		11,825,764	5,912,882
Students with Disabilities - Formula		8,534,156	8,573,929		8,581,408	
Students with Disabilities - Reimbursement	1	7,308,929	9,281,329		9,856,223	11,282,076
Transportation		14,733,202	16,521,720		17,469,395	12,104,089
Miscellaneous		318,778	297,017		250,000	24,196,410
Programs financed through State Grants		36,743,040			42,290,009	250,000
Total from the State	-	181,041,248	43,494,230 212,416,693		226,715,423	2,709,821
Total from the State	-	101,041,240	212,410,093		220,715,425	258,399,285
From the Federal Government:						
Impact Aid		171,447	218,319		160,000	210,000
Programs financed through Federal Grants		36,376,122	43,648,369		47,041,843	51,271,577
Total from the Federal Government	-	36,547,569	43,866,688		47,201,843	51,481,577
Total nom the Foundation Covernment		00,047,000	-10,000,000		17,201,010	01,401,077
From Other Sources:						
Tuition and Fees						
D.C. Welfare	}	267,479	383,158		200,000	300,000
Nonresident Pupils		454,687	514,512		300,000	450,000
Summer School		234,479	275,197		275,000	201,343
Outdoor Education		482,212	481,062		565,209	541,484
Student Activities Fee		547,891	542,247		525,000	530,000
Risk Management Premium Refund	İ	917,640	0 12,211	!	5_5,555	300,000
Hospital Teaching		143,341	166,444		200,000	176,270
Miscellaneous		2,583,551	606,958		800,000	300,000
Programs financed through Private Grants		653,782	897,466		9,773,944	8,225,897
Adjustment to Prior Year Surplus		(675,805)			-,,-	0,220,001
Total from Other Sources		5,609,257	3,867,044		12,639,153	10,724,994
Total Current Fund	1	,184,622,762	1,289,853,978		1,365,745,117	1,468,333,747
ENTERPRISE & SPECIAL FUNDS						
School Food Service Fund:						
State		660,935	827,314		802,933	812,966
National School Lunch, Special Milk						,
and Free Lunch Programs		10,057,715	10,968,725		11,015,155	12,222,091
Child Care Food Program		659,498	619,449		755,600	775,000
Sale of Meals and other	L	18,482,971	19,664,862		23,066,766	24,949,491
Total School Food Service Fund		29,861,119	32,080,350		35,640,454	38,759,548

TABLE 2 **BUDGET REVENUES BY SOURCE** 

SOURCE	ACTUAL FY 2001	ACTUAL FY 2002	APPROPRIATED FY 2003	ESTIMATED FY 2004
Adult Education and Summer School:				
Local (General Fund Contribution)	300,000	300,000	511,075	558,010
State	11,462	12,154	12,154	13,420
Federal	3,352	8,451	8,451	22,533
Tuition and fees	2,615,476	3,205,768	4,709,440	5,858,189
Model Learning Center	214,227	199,581		, -,
Total Adult Education/Summer School Fund	3,144,517	3,725,954	5,241,120	6,452,152
Real Estate Management Fund:				
Rental fees	1,776,285	1,528,157	1,539,644	1,551,803
Total Real Estate Management Fund	1,776,285	1,528,157	1,539,644	1,551,803
   Field Trip Fund:				
Fees	1,373,838	1,359,469	1,973,567	1,571,733
Total Field Trip Fund	1,373,838	1,359,469	1,973,567	1,571,733
Entrepreneurial Activities Fund:				
Fees	672,941	791,968	946,920	1,052,127
Total Entrepreneurial Activities Fund	672,941	791,968	946,920	1,052,127
Total Enterprise Funds	36,828,700	39,485,898	45,341,705	49,387,363
Instructional Television Special Revenue Fun	 d:			
Total Instructional Special Revenue Fund	944,000	1,004,000	1,075,000	1,119,236
GRAND TOTAL	\$ 1,222,395,462	\$ 1,330,343,876	\$ 1,412,161,822	\$ 1,518,840,346
0.000	1,222,000,402	1,000,010,010	+ 1,112,101,022	,,010,040,040

Tax - Supported Budget	ACTUAL	ACTUAL	APPROPRIATED	ESTIMATED	
	FY 2001	FY 2002	FY 2003	FY 2004	
Grand Total	\$ 1,222,395,462	\$ 1,330,343,876	\$ 1,412,161,822	\$ 1,518,840,346	
Less:					
Grants	(73,772,944)	(88,040,065)	(99,105,796)	(62,207,295)	
Enterprise Funds	(36,828,700)	(39,485,898)	(45,341,705)	(49,387,363)	
Special Revenue Fund	(944,000)	(1,004,000)	(1,075,000)		
Grand Total - Tax-Supported Budget	\$ 1,110,849,818	\$ 1,201,813,913	\$ 1,266,639,321	\$ 1,406,126,452	

Notes: The Adult Education/Summer School Fund was created effective July 1, 1991. The Real Estate Management Fund was created effective July 1, 1992. The Field Trip Fund was created effective July 1, 1993. The Entrepreneurial Activities Fund was created effective July 1, 1998.
The Instructional Television Special Revenue Fund was created effective July 1, 2000.

Program Name and Source of Funding	APPROPRIATED	ESTIMATED
r rogram Name and Goulde of Funding	FY 2003	FY 2004
Budgeted		
FEDERAL AID: NO CHILD LEFT BEHIND (NCLB)		
Title I (941)	\$ 14,365,886	\$ 14,367,780
Title II		
Eisenhower (961)	600,559	604,051
Reduced Class Size (998)	2,443,238	3,480,698
Improving Teacher Quality (909)	546,755	<u>-</u>
Curriculum Development (912)	705,125	710,885
Enhancing Education through Technology (918)	420,558	449,358
	4,716,235	5,244,992
Title III		
Limited English Proficiency (927)	1,549,163	1,484,806
Title IV		
Safe & Drug Free Schools & Communities Act (926)	686,988	389,136
Title V		
Innovative Program Strategies (997)	632,679	660,802
Title VII		
American Indian Education (903)	11,887	15,989
SUBTOTAL	21,962,838	22,163,505
OTHER FEDERAL, STATE, AND LOCAL AID		
Adult Basic Education (933)		
Federal	791,921	867,476
State	134,114	Basic State Aid
County	339,573	342,212
	1,265,608	1,209,688
Aging Schools (972)		
State	1,170,000	1,170,000
Head Start Child Development (932)		
Federal	2,801,682	3,019,871
Individuals with Disabilities Education (913)		
Federal	17,153,841	19,661,788
State	221,296	75,413
	17,375,137	19,737,201
	<u> </u>	

Program Name and Source of Funding	APPROPRIATED FY 2003	ESTIMATED FY 2004
Infants and Toddlers (930) *		
Federal		372,357
State		168,000
Other		16,000
		556,357
Maryland's Tomorrow (923)		
Federal	645,511	354,186
Medical Assistance Program (939)		
Federal	2,732,428	3,802,966
Provision for Future Supported Projects (999)		
Other	9,645,144	8,081,097
RICA - Rockville (911)		
State	1,296,408	1,296,408
Other	128,800	128,800
Vocational Education (951)	1,425,208	1,425,208
Federal	953,622	1,029,428
County	286,507	344,332
	1,240,129	1,373,760
SUBTOTAL	38,300,847	40,730,334
STATE GRANTS RECLASSIFIED AS BASIC STATE AID		
Academic Intervention / Every Child Achieving (964)	2,205,152	Basic State Aid
Early Childhood Initiative (977)	1,550,400	Basic State Aid
Elementary School Libraries (994)	453,584	Basic State Aid
Extended Elementary Education Program (906)		
State	1,265,933	Basic State Aid
County	593,195	-
, i	1,859,128	-
GT Incentive (905)	435,072	Basic State Aid
GT Incentive (970)	1,564,928	Basic State Aid
(2007)	2,000,000	Basic State Aid
Governor's Initiative to Reduce Class Size (995)	5,051,219	Basic State Aid

Program Name and Source of Funding	APPROPRIATED FY 2003	ESTIMATED FY 2004
Limited English Proficiency II (919)	13,316,681	Basic State Aid
Limited English Proficiency II (989)	1,703,819	Basic State Aid
Entitled English Fronciency in (303)	15,020,500	Basic State Aid
	13,020,300	Dasic State Aid
State Categorical Aid for Voc/Tech Education (952)	204,083	Basic State Aid
State Compensatory Education - Dedicated (916)	2,248,238	Basic State Aid
State Compensatory Education - Discretionary (965)	1,986,588	Basic State Aid
State Compensatory Education - Discretionary (966)	439,140	Basic State Aid
State Compensatory Education - Discretionary (967)	1,672,357	Basic State Aid
	4,098,085	Basic State Aid
State Targeted Improvement (988)	738,469	Basic State Aid
State Targeted Improvement (991)	566,575	Basic State Aid
	1,305,044	Basic State Aid
State Targeted Poverty I (936)	924,737	Basic State Aid
State Targeted Poverty II (940)	2,469,216	Basic State Aid
State Teacher Development (992)	249,717	Basic State Aid
State Teacher Development (993)	422,283	Basic State Aid
	672,000	Basic State Aid
SUBTOTAL	40,061,386	
	100 00 00 00 00 00 00 00 00 00 00 00 00	
TOTAL	100,325,071	62,893,839
Summary of Funding Sources		
Federal	47,041,843	51,271,577
State	42,290,009	2,709,821
County	1,219,275	686,544
Other	9,773,944	8,225,897
GRAND TOTAL	\$ 100,325,071	\$ 62,893,839

<sup>\*</sup> FY 2003 Appropriated for Infants and Toddlers is included in Individuals with Disabilities Education.

Program Name and Source of Funding	APPROPRIATED FY 2003	ESTIMATED FY 2004
FOR INFORMATION ONLY		
Non-budgeted Funding (Continuation of programs depend	l ent upon grantor fund I	l ing)
Aligning Curriculum, Instruction, and Assessment (907) Aligning Advanced Level Foreign Language Standards (907) 21st Century Learning (907) Meeting National Standards Immersion Program (907) Elementary Foreign Language Incentive (907) Even Start Family Literacy (947) Middle School Dropout (937) Refugee ESOL Training (935) Saving the Bay Starts Here (935) Smaller Learning Communities (971)	\$ 144,000 84,215 163,524 166,468 52,035 154,486 64,037 94,000 10,170 1,994,315	
Technology Innovation (908)	1,824,356	
Total Federal Funding	4,751,606	
English Literacy and Civics (934) English Language and Civics (935) GT Education Development (969) Integrating Technology (908) Judy Center (950) Learning to Write (963) Least Restrictive Environment in Reading (913) Literacy Experience (963) Literacy Works (934) Maryland Model for School Readiness (958) School Improvement (963) Teacher Mentoring (955) Widening Teacher Skill Sets (963) Tobacco Use Prevention (928) Total State Funding	647,501 20,000 250,200 28,000 322,000 125,000 179,681 59,997 137,745 118,862 12,500 790,480 18,000 48,344	
Cigarette Restitution (931) Emotional Disabilities Cluster Model (931)	60,000 65,000	
Total County Funding	125,000	
Entrepreneurship Training (958)  Total Other Funding	24,350 24,350	
NON-BUDGETED FUNDING TOTAL	\$ 7,659,266	

<sup>\*</sup> FY 2003 includes supplemental appropriations through November 2002.
\*\* These state grant funds are included in the FY 2004 Basic State Aid revenue amount shown in Table 2.

TABLE 4
SUMMARY OF STUDENT ENROLLMENT FOR FY 2001 THROUGH FY 2004

PERCEIPTION	EV 0004	EV 0000	EV 2000	EV 2002	EV 2004	1	NGE
DESCRIPTION	FY 2001	FY 2002	FY 2003	FY 2003	FY 2004	COLUMN	` '
	ACTUAL	ACTUAL	ACTUAL	PROJECTED	PROJECTED		MN (4)
	9/30/2000	9/30/2001	9/30/2002	9/30/2002	9/30/2003	#	%
REGULAR INSTRUCTION	(1)	(2)	(3)	(4)	(5)		
EXTENDED ELEMENTARY EDUCATION	680	680	680	680	700	20	2.9
HEAD START	1,481	1,417	1,335	1,693	1,693		
KINDERGARTEN	8,989	9,093	9,084	9,100	9,100		
GRADES 1-6 (a)	50,124	50,291	50,187	50,103	49,929	(174)	(0.3)
SUBTOTAL ELEMENTARY	61,274	61,481	61,286	61,576	61,422	(154)	(0.3)
GRADES 6-8	29,045	29,868	30,189	30,144	30,483	339	1.1
SUBTOTAL MIDDLE	29,045	29,868	30,189	30,144	30,483	339	1.1
GRADES 9-12	36,036	37,630	39,061	38,959	40,377	1,418	3.6
SUBTOTAL HIGH	36,036	37,630	39,061	38,959	40,377	1,418	3.6
SUBTOTAL REGULAR	126,355	128,979	130,536	130,679	132,282	1,603	1.2
SPECIAL EDUCATION SPECIAL CLASSES							
ELEMENTARY SCHOOLS	2,728	2,566	2,674	3,070	2,729	(341)	(11.4)
MIDDLE SCHOOLS	1,943	2,360	2,280	1,879	2,729	506	(11.1) 26.9
HIGH SCHOOLS	2,110	2,113	2,466	2,145	2,422	277	12.9
SPECIAL SCHOOLS	795	744	631	686	703	17	2.5
SUBTOTAL SPECIAL EDUCATION	7,576	7,592	8,051	7,780	8,239	459	5.9
ALTERNATIVE PROGRAMS	249	261	304	335	340	5	1.5
GRAND TOTAL	134,180	136,832	138,891	138,794	140,861	2,067	1.5

SOURCE: Projected enrollment by the Department of Planning and Capital Programming.

(a) 6th grade enrollment at elementary schools of Chevy Chase ES and North Chevy Chase ES.

TABLE 5 PROPOSED ALLOCATION OF STAFFING

	CURRENT BUDGET	REQUESTED BUDGET	FY 2003-2004
POSITION ALLOCATION	FY 2003	FY 2004	CHANGE
EXECUTIVE	15.0	15.0	
ADMINISTRATIVE	84.0	82.0	(2.0)
OTHER PROFESSIONAL	450.7	434.7	(16.0)
PRINCIPAL/ASSISTANT PRINCIPAL	409.0	417.0	8.0
CLASSROOM TEACHERS	9,603.3	9,722.4	119.1
SPECIAL EDUCATION SPECIALISTS	375.5	381.1	5.6
MEDIA SPECIALISTS	192.5	193.0	0.5
COUNSELORS	412.1	422.1	10.0
PSYCHOLOGISTS	96.7	96.9	0.2
SOCIAL WORKERS	8.6	12.9	4.3
PUPIL PERSONNEL WORKERS	45.0	46.0	1.0
AIDES/ASSISTANTS	2,292.9	2,267.8	(25.0)
TECHNICAL	171.1	168.1	(3.0)
CLERICAL/OFFICE SUPPORT	995.4	1,010.5	15.1
SECURITY	184.0	192.5	8.5
CAFETERIA	491.0	518.4	27.4
PLANT OPERATIONS	1,170.7	1,179.7	9.0
MAINTENANCE	341.0	325.0	(16.0)
SUPPLY	72.0	74.0	2.0
TRANSPORTATION	1,511.8	1,612.1	100.3
BUSINESS PERSONNEL	94.2	95.3	1.1
TOTAL	19,016.5	19,266.2	249.7

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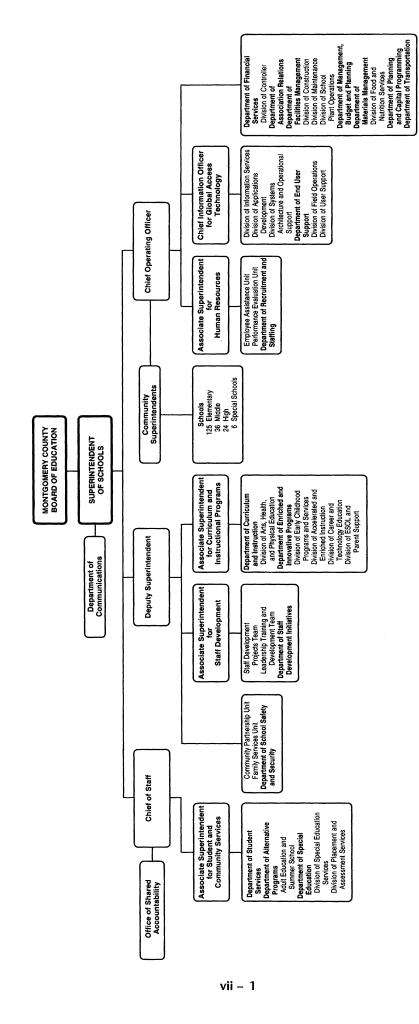
# TABLE 6 BUDGETED AND PROJECTED EXPENDITURES FY 2004 - FY 2009

(\$ in Millions)

Description	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Time One Marine Konne One Water						
Tier One - Major Known Commitments	£ 40.404	. 44 400	A 44 COO	¢ 0.000	¢ 7.500	. 7400
Enrollment growth	\$ 18.191	\$ 11.400	\$ 11.600	\$ 8.600	\$ 7.500	\$ 7.100
New Schools	0.639	8.761	(2.182)	5.209	(11.788)	
Negotiated costs	45.655					
Continuing salaries already negotiated	13.272	0.400	0.700	0.040		
Health cost -active employees	17.065	8.133	8.702	9.312	9.963	10.661
Health costs - retirees	10.136	3.657	4.096	4.587	5.138	5.754
FICA	(0.924)					
Retirement	1.970					
Worker's Compensation	0.525	0.229	0.236	0.243	0.251	0.258
Bus replacement	0.147	0.350	0.921	1.061	(0.959)	0.528
Replacement of vans	0.174				1	
Relocatable leases	(1.246)					
Other (maintenance, transportation, etc)	4.314	4.530	4.756	4.994	5.244	5.506
Subtotal Tier 1	109.918	37.059	28.129	34.006	15.348	29.807
Tier Two - Inflationary Increases						
Inflation for textbooks and instructional materials	0.717	1.465	1.553	1.646	1.745	1.850
Utilities	0.717	0.713	0.736	0.759	0.783	0.809
Nonpublic placement - special education rate changes	1.695	1.780	1.869	1.962	2.060	2.163
Rate change - other	1.095	1.700	1.009	1.902	2.000	2.103
1		0.000	0.004	0.024	0.048	0.077
Inflation for noninstructional materials	2 204	0.868	0.894	0.921	0.948	0.977
Subtotal Tier 2	3.304	4.826	5.052	5.288	5.537	5.799
Tier Three - Future Labor Costs Not Yet Negotiated						
Continuing salaries		14.900	16,100	17.400	18,700	19.700
Negotiated costs						
Subtotal Tier 3		14.900	16.100	17.400	18.700	19.700
Tier Four - Program Improvements and Reductions						
Program Improvements:						
Early Success / Class Size Reduction						
Workforce Excellence						
Literacy						
Special education						
Partnerships						
Organizational excellence						
Program Reductions:						
Central office reductions	(3.500)					
Support Operations reductions	(3.206)		Ì			
School-based reductions	(7.205)					
Systemwide Employee Benefit reductions	(1.208)					
Subtotal Tier 4	(15.119)	(7.400)	(7.800)	(8.000)	(8.300)	(8.400)
017.41	A 00 100			A 40.00:	A 04 005	
Grand Total	\$ 98.103	\$ 49.385	\$ 41.481	\$ 48.694	\$ 31.285	\$ 46.906

Table 6 provides a projection of major six-year expenditures similar to the forecasts contained in the six-year Capital Improvements Program. The format of this table parallels the format and categories developed as part of the county's inter-agency fiscal planning project. The amounts include tax-supported expenditures only, excluding grants and enterprise funds. For each year, the amount shown represents the increase over the previous year. If the amount for any year is not known, it is shown as blank. That does not mean that any expenditure increases will not be required in the future.

# **MONTGOMERY COUNTY PUBLIC SCHOOLS FY 2004 ORGANIZATION**



### **SUMMARY OF NEGOTIATIONS**

In February 2001, the Board of Education reached a three-year contract with MCEA that expires on June 30, 2004. The final year of the agreement, FY 2004, includes a 4 percent salary schedule increase and an additional 1 percent for the addition of two duty days to the work year for 10-month teachers. Home and hospital teachers were included in the MCEA contract for the first time as a result of legislation passed in the 2000 Maryland General Assembly. Compensation for home and hospital teachers will increase 4 percent in FY 2004. Compensation for substitute teachers will also increase by 4 percent for FY 2004. The provisions of the agreement with MCEA are expected to strengthen the ability of MCPS to recruit and retain the more than 1,000 teachers needed annually at a time of national teacher shortages. With the goal of having an excellent teacher in every classroom, this multiyear agreement is a powerful tool for raising the levels of student achievement.

In February 2003, MCPS completed negotiations with the Montgomery County Association of Administrative and Supervisory Personnel (MCAASP) on a three-year contract that will take effect July 1, 2003, and run through June 30, 2006. The agreement includes a 3 percent increase in the salary scale effective July 1, 2003, and reopened negotiations for salary and benefits for the second and third years of the agreement.

In February 2003, MCPS also completed negotiations with SEIU Local 500, MCCSSE (representing supporting services employees), whose current three-year contracts expire June 30, 2003. The agreement is for 2 years, from July 1, 2003, through June 30, 2005, and includes a 3 percent salary increase effective July 1, 2003. This agreement provides for reopened negotiations for salary and benefits for the second year of the agreement.

### Appendix A

### 2003–2004 Operational Calendar

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<sup>\*</sup>All administrative offices and schools are closed.

### Appendix A

# FY 2004 Work Year for 10-Month Supporting Services Personnel

Permanent and Conditional Employees

Position	Reporting Date	Ending Date	Duty Days	Paid Holidays	Total Paid Days
Lunch hour aides (permanent)	8/26/03	6/16/04	185	12	197
Ten-month school secretaries	8/14/03	6/22/04	198	12	210
Media assistants	8/14/03	6/22/04	198	12	210
Security team leaders	8/21/03	6/16/04	189	12	201
Security assistants	8/22/03	6/16/04	188	12	200
Teacher & instructional assistants	8/22/03	6/16/04	188	12	200
Student monitors	8/22/03	6/16/04	188	12	200
English composition assistants	8/22/03	6/16/04	188	12	200
Special education teacher assistants	8/22/03	6/16/04	188	12	200
Special education instructional assistants	8/22/03	6/16/04	188	12	200
Interpreters for hearing impaired	8/22/03	6/16/04	188	12	200
Head Start instructional assistants	8/19/03	6/16/04	190	12	202
Social services aides	8/19/03	6/16/04	190	12	202
Bus operators and attendants	8/22/03	6/16/04	187	12	199
Field managers	8/21/03	6/17/04	190	12	202
Cafeteria managers	8/21/03	6/17/04	190	12	202
Quality control assistants	8/21/03	6/17/04	190	12	202
Cafeteria workers I	8/22/03	6/16/04	187	12	199
Cafeteria workers II	8/22/03	6/16/04	188	12	200
Permanent cafeteria substitutes	8/22/03	6/16/04	188	12	200
Food service satellite managers	8/22/03	6/16/04	188	12	200
Nine-month cafeteria workers I	8/25/03	6/04/04	173	12	185
Ten-month CPF cafeteria workers I	8/19/03	6/11/04	187	12	199
Food sanitation workers I	8/19/03	6/11/04	187	12	199
CPF cafeteria workers II	8/19/03	6/11/04	188	12	200
CPF cafeteria manager V	8/18/03	6/14/04	190	12	202
Ten-month supply workers I & II	8/22/03	6/16/04	187	12	199
CPF office assistant IV	8/19/03	6/25/04	198	12	210
CPF office assistant III	8/19/03	6/25/04	198	12	210
Lunch hour aides (temporary)	8/26/03	6/16 /04	185		185

### Appendix B

# Administrative & Supervisory Salary Schedule (12-month)

Effective July 1, 2003-June 30, 2004

Salary	Pay Grades						
Steps	M - 11 *	N - 11 *	M	N	0	P	Q
1	\$67,785	\$70,463	\$74,563	\$77,508	\$84,254	\$88,467	\$95,224
2	69,819	72,577	76,800	79,833	86,782	91,121	98,081
3	71,914	74,754	79,104	82,228	89,385	93,855	101,023
4	74,071	76,997	81,477	84,695	92,067	96,671	104,054
5	76,293	79,307	83,921	87,236	94,829	99,571	107,176
6	78,582	81,686	86,439	89,853	97,674	102,558	110,391
7	80,939	84,317	89,032	92,549	100,604	105,635	113,703
8	83,367	86,661	91,703	95,325	103,622	108,804	117,114
9	85,868	89,261	94,454	98,185	106,731	112,068	120,627
10	88,444	91,939	97,288	101,131			

<sup>\*</sup>The salary of employees assigned to 11-month positions. All other salaries are for 12-month positions.

Appendix B

Teacher and Other Professional
Salary Schedule \*

Effective July 1, 2003-June 30, 2004

		Masters	Masters	Masters
	Bachelors	Degree or	Equivalent +30	Equivalent +60
Salary	Degree	Equivalent	Credit hours	Credit hours
Steps**	A	В	C	D
1	\$38,683	\$42,617	\$43,861	\$45,002
2	39,278	43,330	45,177	46,310
3	40,456	44,998	46,916	48,093
4	41,670	46,730	48,722	49,945
5	42,920	48,529	50,598	51,868
6	44,572	50,397	52,546	53,865
7	46,288	52,337	54,569	55,939
8	48,070	54,352	56,670	58,093
9	49,921	56,445	58,852	60,330
10	51,843	58,618	61,118	62,653
11		60,875	63,471	65,065
12		63,219	65,915	67,570
13		65,653	68,453	70,171
14		68,181	71,088	72,873
15		70,226	73,221	75,059
16		72,333	75,418	77,311
17		74,503	77,681	79,630
18		76,738	80,011	82,019
19		79,040	82,411	84,480

<sup>\*</sup>The salary of employees assigned to 12-month positions will be 117.5 percent of the salary of the step/grade (B/D) for which the employee would qualify if employed in a 10-month position.

<sup>\*\*</sup> After six years on Step 19, the employee will receive a 2.25 percent longevity increase.

### Appendix B

### Supporting Services Hourly Rate Schedule Effective July 1, 2003-June 30, 2004

Pay					Pay	Steps				
Grades	A	В	C	D	E	F	G	H	I	J
4	10.31	10.69	11.11	11.58	12.07	12.59	13.09	13.34	13.61	13.85
5	10.69	11.11	11.58	12.07	12.59	13.09	13.64	13.86	14.18	14.46
6	11.11	11.58	12.07	12.59	13.09	13.64	14.18	14.48	14.78	15.08
7	11.58	12.07	12.59	13.09	13.64	14.18	14.81	15.08	15.40	15.70
8	12.07	12.59	13.09	13.64	14.18	14.81	15.40	15.70	16.01	16.33
9	12.59	13.09	13.64	14.18	14.81	15.40	16.06	16.36	16.71	17.04
10	13.09	13.64	14.18	14.81	15.40	16.06	16.79	17.17	17.51	17.85
11	13.64	14.18	14.81	15.40	16.06	16.79	17.62	18.01	18.34	18.72
12	14.18	14.81	15.40	16.06	16.79	17.62	18.60	18.96	19.31	19.69
13	14.81	15.40	16.06	16.79	17.62	18.60	19.46	19.81	20.19	20.61
14	15.40	16.06	16.79	17.62	18.60	19.46	20.42	20.83	21.23	21.64
15	16.06	16.79	17.62	18.60	19.46	20.42	21.44	21.89	22.34	22.79
16	16.79	17.62	18.60	19.46	20.42	21.44	22.50	22.96	23.38	23.84
17	17.62	18.60	19.46	20.42	21.44	22.50	23.63	24.12	24.61	25.08
18	18.60	19.46	20.42	21.44	22.50	23.63	24.76	25.25	25.78	26.30
19	19.46	20.42	21.44	22.50	23.63	24.76	26.02	26.52	27.07	27.61
20	20.42	21.44	22.50	23.63	24.76	26.02	27.30	27.90	28.43	29.00
21	21.44	22.50	23.63	24.76	26.02	27.30	28.63	29.20	29.81	30.39
22	22.50	23.63	24.76	26.02	27.30	28.63	29.95	30.55	31.19	31.80
23	23.63	24.76	26.02	27.30	28.63	29.95	31.35	31.99	32.65	33.30
24	24.76	26.02	27.30	28.63	29.95	31.35	32.85	33.51	34.15	34.87
25	26.02	27.30	28.63	29.95	31.35	32.85	34.37	35.08	35.76	36.49
26	27.30	28.63	29.95	31.35	32.85	34.37	35.99	36.70	37.43	38.17
27	28.63	29.95	31.35	32.85	34.37	35.99	37.65	38.45	39.22	39.97
28	29.95	31.35	32.85	34.37	35.99	37.65	39.42	40.20	41.00	41.83
29	31.35	32.85	34.37	35.99	37.65	39.42	41.32	42.15	42.98	43.84
30	32.85	34.37	35.99	37.65	39.42	41.32	43.29	44.16	45.06	45.98

#### **Appendix C**

#### **State Budget Categories**

State law requires all counties and Baltimore City to appropriate and record expenditures for education in accordance with standardized state budget categories. This is so the Maryland State Department of Education may collect and compare data on local education spending from across the state. These state budget categories are generally based on broad functional classifications such as administration, instructional costs, special education, and student transportation. Effective for FY 1998, the state required the use of two new categories — mid-level administration and textbooks and instructional supplies.

The following tables display actual, budgeted, and recommended funding by state budget category. Listed on the right are the current state budget categories.

#### **Categories**

- 1 Administration
- 2 Mid-Level Administration
- 3 Instructional Salaries
- 4 Textbooks and Instructional Supplies
- 5 Other Instructional Costs
- 6 Special Education
- 7 Student Personnel Services
- 8 Health Services
- 9 Student Transportation
- 10 Operation of Plant and Equipment
- 11 Maintenance of Plant
- 12 Fixed Charges
- 14 Community Services
- 37 Instructional Television Special Revenue
- 41 Adult Education and Summer School Fund
- 51 Real Estate Fund
- 61 Food Services Fund
- 71 Field Trip Fund
- 81 Entrepreneurial Activities Fund

# CATEGORY 1 ADMINISTRATION SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:					
Professional	84.1	79.1	79.1	77.1	(2.0)
Supporting Services	252.9	241.4	242.1	249.1	7.0
Total Positions	337.0	320.5	321.2	326.2	5.0
01 SALARIES & WAGES:					
Authorized Positions	\$ 20,898,140	\$ 21,553,676	\$ 21,560,932	\$ 23,054,513	\$ 1,493,581
Part-Time & Other	1,854,943	2,271,337	2,221,337	2,092,580	(128,757)
TOTAL SALARIES & WAGES	22,753,083	23,825,013	23,782,269	25,147,093	1,364,824
02 CONTRACTUAL SERVICES	3,699,588	3,620,932	3,620,932	3,516,842	(104,090)
03 SUPPLIES & MATERIALS	597,281	897,438	897,438	799,889	(97,549)
04 OTHER:					
Travel & Fees	308,717	328,517	328,517	309,837	(18,680)
Fixed Charges					
Utilities			,	16,000	16,000
Grants & Other	720,777	607,095	615,374	590,525	(24,849)
TOTAL OTHER	1,029,494	935,612	943,891	916,362	(27,529)
05 EQUIPMENT	1,159,094	970,166	970,166	781,238	(188,928)
GRAND TOTAL	\$ 29,238,540	\$ 30,249,161	\$ 30,214,696	\$ 31,161,424	\$ 946,728

#### CATEGORY 2 MID-LEVEL ADMINISTRATION SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:					
Professional	502.6	540.6	546.1	560.1	14.0
Supporting Services	929.9	938.0	939.5	937.5	(2.0)
Total Positions	1,432.5	1,478.6	1,485.6	1,497.6	12.1
01 SALARIES & WAGES:					
Authorized Positions	\$ 80,854,856	\$ 88,429,222	\$ 88,822,652	\$ 93,222,036	\$ 4,399,384
Part-Time & Other	2,583,926	3,733,196	3,733,689	3,671,215	(62,474)
TOTAL SALARIES & WAGES	83,438,782	92,162,418	92,556,341	96,893,251	4,336,910
02 CONTRACTUAL SERVICES	418,693	899,863	931,660	903,521	(28,139)
03 SUPPLIES & MATERIALS	338,033	718,041	718,041	616,728	(101,313)
04 OTHER:					
Travel & Fees	90,021	154,602	133,932	115,439	(18,493)
Fixed Charges					
Utilities					
Grants & Other	1,806,307	81,700	81,700	81,700	
TOTAL OTHER	1,896,328	236,302	215,632	197,139	(18,493)
05 EQUIPMENT	30,534	25,000	25,000	30,000	5,000
GRAND TOTAL	\$ 86,122,370	\$ 94,041,624	\$ 94,446,674	\$ 98,640,639	\$ 4,193,965

# CATEGORY 3 INSTRUCTIONAL SALARIES SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:					
Professional	8,981.3	9,184.3	9,201.3	9,265.5	64.3
Supporting Services	1,481.0	1,445.7	1,396.3	1,345.7	(50.6)
Total Positions	10,462.3	10,630.0	10,597.5	10,611.2	13.7
01 SALARIES & WAGES:					
Authorized Positions	\$ 548,027,172	\$ 583,916,484	\$ 583,004,535	\$ 619,204,827	\$ 36,200,292
Part-Time & Other	47,771,149	50,440,191	51,717,228	50,574,444	(1,142,784)
TOTAL SALARIES & WAGES	595,798,321	634,356,675	634,721,763	669,779,271	35,057,508
02 CONTRACTUAL SERVICES					
03 SUPPLIES & MATERIALS					
04 OTHER:					
Travel & Fees					
Fixed Charges					
Utilities					
Grants & Other					
TOTAL OTHER					
05 EQUIPMENT					
GRAND TOTAL	\$ 595,798,321	\$ 634,356,675	\$ 634,721,763	\$ 669,779,271	\$ 35,057,508

### CATEGORY 4 TEXTBOOKS AND INSTRUCTIONAL SUPPLIES SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions: Professional Supporting Services					
Total Positions					
01 SALARIES & WAGES: Authorized Positions Part-Time & Other					
TOTAL SALARIES & WAGES					
02 CONTRACTUAL SERVICES					
03 SUPPLIES & MATERIALS	\$ 25,842,565	\$ 26,774,232	\$ 27,004,583	\$ 27,968,891	\$ 964,308
04 OTHER: Travel & Fees Fixed Charges Utilities Grants & Other					
TOTAL OTHER					
05 EQUIPMENT					
GRAND TOTAL	\$ 25,842,565	\$ 26,774,232	\$ 27,004,583	\$ 27,968,891	\$ 964,308

### CATEGORY 5 OTHER INSTRUCTIONAL COSTS SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:					
Professional Supporting Services					
capporting convices					
Total Positions					
01 SALARIES & WAGES:			į :		
Authorized Positions					
Part-Time & Other					
					-
TOTAL SALARIES & WAGES					
02 CONTRACTUAL SERVICES	\$ 6,999,709	\$ 5,495,307	\$ 5,484,404	\$ 6,242,998	\$ 758,594
03 SUPPLIES & MATERIALS					
04 OTHER:					
Travel & Fees	1,211,456	1,591,985	1,479,201	1,688,999	209,798
Fixed Charges					
Utilities					
Grants & Other	4,440,527	3,438,719	3,097,968	2,921,632	(176,336)
TOTAL OTHER	5,651,983	5,030,704	4,577,169	4,610,631	33,462
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05 EQUIPMENT	3,546,356	3,691,039	3,657,560	3,291,156	(366,404)
GRAND TOTAL	\$ 16,198,048	\$ 14,217,050	\$ 13,719,133	\$ 14,144,785	\$ 425,652

### CATEGORY 6 SPECIAL EDUCATION SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:					
Professional	1,614.1	1,665.2	1,695.3	1,731.4	36.1
Supporting Services	1,025.4	1,054.3	1,087.5	1,124.6	37.1
Total Positions	2,639.5	2,719.5	2,782.8	2,856.0	73.3
01 SALARIES & WAGES:					
Authorized Positions	\$ 117,107,575	\$ 127,593,672	\$ 129,091,880	\$ 142,118,746	\$ 13,026,866
Part-Time & Other	6,961,717	5,227,562	5,288,302	6,064,705	776,403
TOTAL SALARIES & WAGES	124,069,292	132,821,234	134,380,182	148,183,451	13,803,269
02 CONTRACTUAL SERVICES	1,899,114	1,538,150	1,582,150	1,234,231	(347,919)
03 SUPPLIES & MATERIALS	2,206,285	2,726,929	2,204,285	2,274,507	70,222
04 OTHER:					
Travel & Fees	291,763	227,147	228,147	235,528	7,381
Fixed Charges Utilities					
Grants & Other	26,946,177	27,717,344	27,717,344	31,745,091	4,027,747
TOTAL OTHER	27,237,940	27,944,491	27,945,491	31,980,619	4,035,128
05 EQUIPMENT	215,709	342,652	224,864	224,864	_
GRAND TOTAL	\$ 155,628,340	\$ 165,373,456	\$ 166,336,972	\$ 183,897,672	\$ 17,560,700

### CATEGORY 7 STUDENT PERSONNEL SERVICES SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:					
Professional	56.1	56.1	56.6	74.9	18.3
Supporting Services	32.0	32.0	32.0	36.4	4.5
Total Positions	88.1	88.1	88.6	111.3	22.8
Total Positions		00.1			22.0
01 SALARIES & WAGES:					
Authorized Positions	\$ 5,655,877	\$ 6,082,009	\$ 6,117,198	\$ 8,370,267	\$ 2,253,069
Part-Time & Other	103,630	71,609	71,609	76,629	5,020
TOTAL SALARIES & WAGES	5,759,507	6,153,618	6,188,807	8,446,896	2,258,089
02 CONTRACTUAL SERVICES	46,681	66,838	66,838	40,135	(26,703)
03 SUPPLIES & MATERIALS	7,742	8,049	8,049	20,698	12,649
04 OTHER:					
Travel & Fees	694	1,595	1,595	11,822	10,227
Fixed Charges					
Utilities					
Grants & Other					
TOTAL OTHER	694	1,595	1,595	11,822	10,227
05 EQUIPMENT					
GRAND TOTAL	\$ 5,814,624	\$ 6,230,100	\$ 6,265,289	\$ 8,519,551	\$ 2,254,262

# CATEGORY 8 HEALTH SERVICES SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions: Professional Supporting Services					
Total Positions					
01 SALARIES & WAGES: Authorized Positions					
Part-Time & Other	\$ 17,746	\$ 21,844	\$ 21,844	\$ 23,048	\$ 1,204
TOTAL SALARIES & WAGES	17,746	21,844	21,844	23,048	1,204
02 CONTRACTUAL SERVICES	17,826	17,000	17,000	21,000	4,000
03 SUPPLIES & MATERIALS	1,578	1,590	1,590	1,590	
04 OTHER: Travel & Fees					
Fixed Charges Utilities					
Grants & Other					
TOTAL OTHER		· ·			
05 EQUIPMENT					
GRAND TOTAL	\$ 37,150	\$ 40,434	\$ 40,434	\$ 45,638	\$ 5,204

# CATEGORY 9 STUDENT TRANSPORTATION SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:					
Professional	2.0	2.0	2.0	2.0	
Supporting Services	1,500.8	1,521.8	1,519.8	1,618.1	98.3
Total Positions	1,502.8	1,523.8	1,521.8	1,620.1	98.3
01 SALARIES & WAGES:					
Authorized Positions	\$ 38,123,814	\$ 41,091,401	\$ 41,091,401	\$ 44,427,337	\$ 3,335,936
Part-Time & Other	5,248,896	1,088,821	1,088,821	1,721,496	632,675
TOTAL SALARIES & WAGES	43,372,710	42,180,222	42,180,222	46,148,833	3,968,611
02 CONTRACTUAL SERVICES	836,137	779,949	779,949	779,301	(648)
03 SUPPLIES & MATERIALS	4,847,683	5,320,404	5,320,404	5,604,766	284,362
04 OTHER:					
Travel & Fees Fixed Charges	38,744	58,409	58,409	58,409	
Utilities					
Grants & Other	736,889	1,846,765	1,813,854	1,785,552	(28,302)
TOTAL OTHER	775,633	1,905,174	1,872,263	1,843,961	(28,302)
05 EQUIPMENT	8,437,406	5,796,585	5,796,585	7,006,699	1,210,114
GRAND TOTAL	\$ 58,269,569	\$ 55,982,334	\$ 55,949,423	\$ 61,383,560	\$ 5,434,137

# CATEGORY 10 OPERATION OF PLANT AND EQUIPMENT SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:					
Professional	7.0	7.0	7.0	7.0	
Supporting Services	1,235.7	1,264.2	1,265.2	1,273.5	8.3
Total Positions	1,242.7	1,271.2	1,272.2	1,280.5	8.3
01 SALARIES & WAGES:					
Authorized Positions	\$ 41,468,926	\$ 45,136,172	\$ 45,202,503	\$ 46,595,570	\$ 1,393,067
Part-Time & Other	3,005,202	1,513,395	1,513,395	1,512,430	(965)
TOTAL SALARIES & WAGES	44,474,128	46,649,567	46,715,898	48,108,000	1,392,102
02 CONTRACTUAL SERVICES	387,556	426,464	412,464	339,133	(73,331)
03 SUPPLIES & MATERIALS	1,742,648	1,961,046	1,977,546	2,081,715	104,169
04 OTHER:					
Travel & Fees	36,656	77,834	77,834	72,873	(4,961)
Fixed Charges					
Utilities	21,470,470	24,543,581	24,543,581	24,881,233	337,652
Grants & Other	3,478,985	4,545,706	4,439,375	3,554,458	(884,917)
TOTAL OTHER	24,986,111	29,167,121	29,060,790	28,508,564	(552,226)
05 EQUIPMENT	569,884	384,773	422,273	380,542	(41,731)
GRAND TOTAL	\$ 72,160,327	\$ 78,588,971	\$ 78,588,971	\$ 79,417,954	\$ 828,983

# CATEGORY 11 MAINTENANCE OF PLANT SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:			;		
Professional	1.0	1.0	1.0	1.0	
Supporting Services	369.5	366.5	366.5	351.5	(15.0)
Total Positions	370.5	367.5	367.5	352.5	(15.0)
01 SALARIES & WAGES:					
Authorized Positions	\$ 16,445,400	\$ 17,740,010	\$ 17,740,010	\$ 17,236,749	\$ (503,261)
Part-Time & Other	761,078	469,756	469,756	602,153	132,397
TOTAL SALARIES & WAGES	17,206,478	18,209,766	18,209,766	17,838,902	(370,864)
02 CONTRACTUAL SERVICES	2,888,971	2,974,118	2,974,118	2,803,066	(171,052)
03 SUPPLIES & MATERIALS	2,147,950	2,403,810	2,403,810	2,116,769	(287,041)
04 OTHER: Travel & Fees Fixed Charges	8,844	13,744	13,744	14,205	461
Utilities Grants & Other	1,622,848	1,671,581	1,671,581	1,757,314	85,733
TOTAL OTHER	1,631,692	1,685,325	1,685,325	1,771,519	86,194
05 EQUIPMENT	780,010	819,554	819,554	775,712	(43,842)
GRAND TOTAL	\$ 24,655,101	\$ 26,092,573	\$ 26,092,573	\$ 25,305,968	\$ (786,605)

#### CATEGORY 12 FIXED CHARGES SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE		ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003		BUDGET FY 2004	ING	CR / (DECR) FROM FY 2003
Positions:								
Professional								
Supporting Services	l			 				
Total Positions					-			
01 SALARIES & WAGES:								
Authorized Positions								
Part-Time & Other			 					
TOTAL SALARIES & WAGES								
02 CONTRACTUAL SERVICES								
03 SUPPLIES & MATERIALS								
04 OTHER:								
Travel & Fees								
Fixed Charges	\$	205,585,079	\$ 228,910,252	\$ 228,268,256	\$	264,303,766	\$	36,035,510
Utilities								
Grants & Other		3,832,684	 4,416,255	 3,824,350		3,492,628		(331,722)
TOTAL OTHER		209,417,763	233,326,507	232,092,606		267,796,394		35,703,788
05 EQUIPMENT								
GRAND TOTAL	\$	209,417,763	\$ 233,326,507	\$ 232,092,606	\$	267,796,394		35,703,788

#### CATEGORY 14 COMMUNITY SERVICES SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	APPROPRIATED CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions: Professional					
Supporting Services					
Total Positions				·	
01 SALARIES & WAGES:					
Authorized Positions					
Part-Time & Other				-	
TOTAL SALARIES & WAGES					
02 CONTRACTUAL SERVICES	191,567	422,000	222,000	222,000	
03 SUPPLIES & MATERIALS	46,074				
04 OTHER:					
Travel & Fees					
Fixed Charges					
Utilities					
Grants & Other	50,000	50,000	50,000	50,000	
TOTAL OTHER	50,000	50,000	50,000	50,000	
05 EQUIPMENT				<del></del>	
GRAND TOTAL	\$ 287,641	\$ 472,000	\$ 272,000	\$ 272,000	\$ -

# CATEGORY 37 INSTRUCTIONAL TELEVISION SPECIAL REVENUE SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

					INCR / (DECR)
OBJECT OF EXPENDITURE	ACTUAL	BUDGET	CURRENT	BUDGET	FROM
	FY 2002	FY 2003	FY 2003	FY 2004	FY 2003
Positions:					
Professional	2.0	2.0	2.0	2.0	
Supporting Services	11.0	11.5	11.5	11.5	
Total Positions	13.0	13.5	13.5	13.5	
01 SALARIES & WAGES:					
Authorized Positions	\$ 642,155	\$ 755,297	\$ 755,297	\$ 798,976	\$ 43,679
Part-Time & Other	37,256	23,575	23,575	19,132	(4,443
TOTAL SALARIES & WAGES	679,411	778,872	778,872	818,108	39,236
02 CONTRACTUAL SERVICES	56,502	9,500	9,500	16,500	7,000
03 SUPPLIES & MATERIALS	37,268	13,420	13,420	34,420	21,000
04 OTHER:					
Travel & Fees	21,341	20,001	20,001	20,001	
Fixed Charges	155,537	233,207	233,207	189,244	(43,963)
Utilities					
Grants & Other	16,589				
TOTAL OTHER	193,467	253,208	253,208	209,245	(43,963
05 EQUIPMENT	36,532	20,000	20,000	40,963	20,963
GRAND TOTAL	\$ 1,003,180	\$ 1,075,000	\$ 1,075,000	\$ 1,119,236	\$ 44,236

# CATEGORY 41 ADULT EDUCATION AND SUMMER SCHOOL FUND SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:					
Professional	1.4	3.0	3.0	3.0	
Supporting Services	4.8	4.8	4.8	4.8	
Total Positions	6.2	7.8	7.8	7.8	
01 SALARIES & WAGES:					
Authorized Positions	\$ 301,525	\$ 437,541	\$ 437,541	\$ 486,480	\$ 48,939
Part-Time & Other	2,181,625	3,080,184	3,080,184	4,079,651	999,467
TOTAL SALARIES & WAGES	2,483,150	3,517,725	3,517,725	4,566,131	1,048,406
02 CONTRACTUAL SERVICES	609,971	1,026,400	1,026,400	1,026,400	
03 SUPPLIES & MATERIALS	331,079	218,662	218,662	279,255	60,593
04 OTHER:					
Travel & Fees	480	1,652	1,652	2,582	930
Fixed Charges	222,052	325,453	325,453	445,685	120,232
Utilities					
Grants & Other	109,263	135,748	135,748	116,619	(19,129)
TOTAL OTHER	331,795	462,853	462,853	564,886	102,033
05 EQUIPMENT	4,482	15,480	15,480	15,480	
GRAND TOTAL	\$ 3,760,477	\$ 5,241,120	\$ 5,241,120	\$ 6,452,152	\$ 1,211,032

### CATEGORY 51 REAL ESTATE FUND SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:					
Professional	1.0	1.0	1.0	1.0	
Supporting Services	3.0	3.0	3.0	3.0	
Total Positions	4.0	4.0	4.0	4.0	
01 SALARIES & WAGES:					
Authorized Positions	\$ 299,811	\$ 271,616	\$ 271,616	\$ 277,659	\$ 6,043
Part-Time & Other	57,286	203,853	203,853	209,969	6,116
TOTAL SALARIES & WAGES	357,097	475,469	475,469	487,628	12,159
02 CONTRACTUAL SERVICES	188,236	154,000	154,000	154,000	-
03 SUPPLIES & MATERIALS	42,007	51,863	51,863	51,863	
04 OTHER:					
Travel & Fees	1,332	3,420	3,420	3,420	
Fixed Charges	75,831	49,178	49,178	49,178	
Utilities	135,280	120,860	120,860	120,860	
Grants & Other	473,318	680,154	680,154	680,154	
TOTAL OTHER	685,761	853,612	853,612	853,612	
05 EQUIPMENT	4,912	4,700	4,700	4,700	
GRAND TOTAL	\$ 1,278,013	\$ 1,539,644	\$ 1,539,644	\$ 1,551,803	\$ 12,159

#### CATEGORY 61 FOOD SERVICES FUND SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:					
Professional	1.0	1.0	1.0	1.0	
Supporting Services	519.0	544.0	544.0	574.4	30.4
Total Positions	520.0	545.0	545.0	575.4	30.4
01 SALARIES & WAGES:		:			
Authorized Positions	\$ 12,558,584	\$ 13,772,477	\$ 13,772,477	\$ 14,872,890	\$ 1,100,413
Part-Time & Other	695,815	870,142	870,142	899,245	29,103
TOTAL SALARIES & WAGES	13,254,399	14,642,619	14,642,619	15,772,135	1,129,516
02 CONTRACTUAL SERVICES	865,746	1,167,580	1,167,580	955,995	(211,585)
03 SUPPLIES & MATERIALS	12,093,840	12,521,734	12,521,734	13,658,081	1,136,347
04 OTHER:					
Travel & Fees	103,125	137,212	137,212	142,328	5,116
Fixed Charges	5,670,847	5,893,423	5,893,423	7,079,560	1,186,137
Utilities					i
Grants & Other	739,591	739,230	739,230	742,257	3,027
TOTAL OTHER	6,513,563	6,769,865	6,769,865	7,964,145	1,194,280
05 EQUIPMENT	294,111	538,656	538,656	409,192	(129,464)
GRAND TOTAL	\$ 33,021,659	\$ 35,640,454	\$ 35,640,454	\$ 38,759,548	\$ 3,119,094

### CATEGORY 71 FIELD TRIP FUND SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

					INCR / (DECR)
OBJECT OF EXPENDITURE	ACTUAL	BUDGET	CURRENT	BUDGET	FROM
	FY 2002	FY 2003	FY 2003	FY 2004	FY 2003
Positions:					
Professional					
Supporting Services	3.0	3.0	3.0	3.0	
Total Positions	3.0	3.0	3.0	3.0	
01 SALARIES & WAGES:					
Authorized Positions	\$ 109,333	\$ 112,800	\$ 112,800	\$ 117,305	\$ 4,505
Part-Time & Other	813,240	1,228,509	1,228,509	819,986	(408,523
TOTAL SALARIES & WAGES	922,573	1,341,309	1,341,309	937,291	(404,018
02 CONTRACTUAL SERVICES	33,576	122,351	122,351	122,351	
03 SUPPLIES & MATERIALS	392,306	395,644	395,644	395,644	
04 OTHER:					
Travel & Fees					
Fixed Charges	52,391	114,263	114,263	116,447	2,184
Utilities					
Grants & Other		•			
TOTAL OTHER	52,391	114,263	114,263	116,447	2,184
05 EQUIPMENT					
GRAND TOTAL	\$ 1,400,846	\$ 1,973,567	\$ 1,973,567	\$ 1,571,733	\$ (401,834

# CATEGORY 81 ENTREPRENEURIAL ACTIVITIES FUND SUMMARY OF RESOURCES BY OBJECT OF EXPENDITURE

OBJECT OF EXPENDITURE	ACTUAL FY 2002	BUDGET FY 2003	CURRENT FY 2003	BUDGET FY 2004	INCR / (DECR) FROM FY 2003
Positions:					
Professional	2.0	2.0	2.0	2.0	
Supporting Services	2.5	4.0	4.0	5.3	1.3
Total Positions	4.5	6.0	6.0	7.3	1.3
01 SALARIES & WAGES:					
Authorized Positions	\$226,764	\$ 327,817	\$ 327,817	\$ 431,881	\$ 104,064
Part-Time & Other	62,868	38,110	38,110	39,253	1,143
TOTAL SALARIES & WAGES	289,632	365,927	365,927	471,134	105,207
02 CONTRACTUAL SERVICES	16,996	30,000	30,000	30,000	
03 SUPPLIES & MATERIALS	467,539	435,381	435,381	435,381	
04 OTHER:					
Travel & Fees	6,999	12,000	12,000	12,000	
Fixed Charges	70,501	103,612	103,612	103,612	
Utilities					
Grants & Other					
TOTAL OTHER	77,500	115,612	115,612	115,612	
05 EQUIPMENT					
GRAND TOTAL	\$ 851,667	\$ 946,920	\$ 946,920	\$ 1,052,127	\$ 105,207

### PROGRAMS FINANCED THROUGH FEDERAL, STATE & PRIVATE AGENCY GRANTS OR MATCHING FUNDS

### EXPENDITURE SUMMARY BY CATEGORY & PROGRAM FY 2004

	NONCOUNTY FUNDS	COUNTY FUNDS	TOTAL
Category 1 - Administration			
Title II - Enhancing Education Through Technology (918) Title IV - Safe & Drug Free Schools (926) Tittle III Limited English Proficiency (927) Head Start Prekindergarten Program (932) Adult Basic Education (933) Title I (941) Title V - Innovative Program Strategies (997) Provision for Future Supported Projects (999)	\$ 8,279 12,046 1,042 3,778 30,365 17,082 184,481 273,879	\$	\$ 8,279 12,046 1,042 3,778 30,365 17,082 184,481 273,879
Total Category 1	530,952		530,952
Category 2 - Mid-Level Administration			
Title II - Curriculum Development (912) Title IV - Safe & Drug Free Schools (926) Head Start Prekindergarten Program (932) Title I (941) Title II - Eisenhower Skillful Teacher (961) Provision for Future Supported Projects (999)	110,909 133,185 1,304 1,861,847 74,218 2,191,840		110,909 133,185 1,304 1,861,847 74,218 2,191,840
Total Category 2	4,373,303		4,373,303
Category 3 - Instructional Salaries			
Title VII - American Indian Education (903) Title II - Curriculum Development (912) Individuals with Disabilities Education (913) Title II - Enhancing Education Through Technology (918) Maryland's Tomorrow (923) Title IV - Safe & Drug Free Schools (926) Tittle III Limited English Proficiency (927) Head Start Prekindergarten Program (932) Adult Basic Education (933) Medical Assistance (939) Title I (941) Vocational Education (951) Title II - Eisenhower Skillful Teacher (961) Title V - Innovative Program Strategies (997) Title II - Class Size Reduction (998) Provision for Future Supported Projects (999)	4,585 517,355 62,397 335,296 261,669 124,241 950,487 1,713,174 845,454 67,987 8,169,550 363,733 465,630 290,041 2,736,602 2,878,973	288,869 155,937	4,585 517,355 62,397 335,296 261,669 124,241 950,487 1,713,174 1,134,323 67,987 8,169,550 519,670 465,630 290,041 2,736,602 2,878,973
Total Category 3	19,787,174	444,806	20,231,980
Category 4 - Textbooks and Instructional Supplies			
Title VII - American Indian Education (903)	2,000		2,000

### PROGRAMS FINANCED THROUGH FEDERAL, STATE & PRIVATE AGENCY GRANTS OR MATCHING FUNDS

### EXPENDITURE SUMMARY BY CATEGORY & PROGRAM FY 2004

	NONCOUNTY FUNDS	COUNTY FUNDS	TOTAL
	LOINDO	LONDS	IOIAL
Title II - Curriculum Development (912)	22,148		22,148
Title II - Enhancing Education Through Technology (918)	3,656		3,656
Maryland's Tomorrow (923)	2,060		2,060
Title IV - Safe & Drug Free Schools (926)	17,406		17,406
Tittle III Limited English Proficiency (927)	176,507		176,507
Head Start Prekindergarten Program (932)	27,068		27,068
Adult Basic Education (933)	2,440	4,578	7,018
Title I (941)	172,000		172,000
Vocational Education (951)	271,728	33,359	305,087
Title II - Eisenhower Skillful Teacher (961)	26,500		26,500
Title V - Innovative Program Strategies (997)	70,463		70,463
Provision for Future Supported Projects (999)	609,773		609,773
Total Category 4	1,403,749	37,937	1,441,686
Category 5 - Other Instructional Costs			
Satisfier of the matrice of the satisfier of the satisf			
Title VII - American Indian Education (903)	7,887		7,887
Title II - Enhancing Education Through Technology (918)	4,422		4,422
Maryland's Tomorrow (923)	9,824		9,824
Title IV - Safe & Drug Free Schools (926)	50,500		50,500
Tittle III Limited English Proficiency (927)	49,000		49,000
Head Start Prekindergarten Program (932)	39,125		39,125
Adult Basic Education (933)	738	23,119	23,857
Title I (941)	776,405	04.000	776,405
Vocational Education (951)	319,187	91,036	410,223
Title V - Innovative Education Programs (997)	10,400		10,400
Provision for Future Supported Projects (999)	957,072		957,072
Total Category 5	2,224,560	114,155	2,338,715
Category 6 - Special Education			
RICA - Rockville (911)	1,180,159		1,180,159
Individuals with Disabilities Education (913)	15,381,665		15,381,665
Infants and Toddlers (930)	467,778		467,778
Medical Assistance (939)	3,018,067		3,018,067
Provision for Future Supported Projects (999)	460,987		460,987
Total Category 6	20,508,656		20,508,656
Category 7 - Student Personnel Services			
	200 000		200 000
Head Start Child Development (932)	388,238		388,238
Total Category 7	388,238		388,238

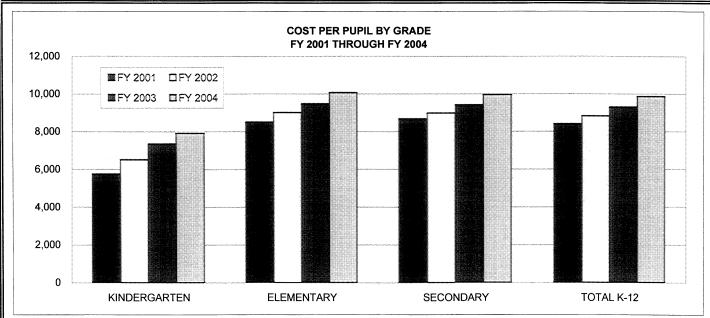
### PROGRAMS FINANCED THROUGH FEDERAL, STATE & PRIVATE AGENCY GRANTS OR MATCHING FUNDS

### EXPENDITURE SUMMARY BY CATEGORY & PROGRAM FY 2004

1,150 2,193 11,025 701,427 82,695 798,490 1,170,000 1,170,000 1,170,000 367 245,049 60,473 4,293,139 97,705 78,440 51,758	FUNDS	1,150 2,193 11,025 701,427 82,695 798,490 1,170,000 1,170,000 1,170,000 367 245,049 60,473 4,293,139 97,705 78,440 51,758 307,770
2,193 11,025 701,427 82,695 798,490 1,170,000 1,170,000 367 245,049 60,473 4,293,139 97,705 78,440		2,193 11,025 701,427 82,695 798,490 1,170,000 1,170,000 1,170,000 367 245,049 60,473 4,293,139 97,705 78,440 51,758
2,193 11,025 701,427 82,695 798,490 1,170,000 1,170,000 367 245,049 60,473 4,293,139 97,705 78,440		2,193 11,025 701,427 82,695 798,490 1,170,000 1,170,000 1,170,000 367 245,049 60,473 4,293,139 97,705 78,440 51,758
367 245,049 60,473 4,293,139 97,705 78,440		1,170,000 1,170,000 367 245,049 60,473 4,293,139 97,705 78,440 51,758
367 245,049 60,473 4,293,139 97,705 78,440		1,170,000 367 245,049 60,473 4,293,139 97,705 78,440 51,758
367 245,049 60,473 4,293,139 97,705 78,440		1,170,000 367 245,049 60,473 4,293,139 97,705 78,440 51,758
367 245,049 60,473 4,293,139 97,705 78,440		367 245,049 60,473 4,293,139 97,705 78,440 51,758
245,049 60,473 4,293,139 97,705 78,440		245,049 60,473 4,293,139 97,705 78,440 51,758
245,049 60,473 4,293,139 97,705 78,440		245,049 60,473 4,293,139 97,705 78,440 51,758
307,770 88,579 836,159 125,129 716,912 2,669,469 74,780 37,703 105,417 744,096 403,878	23,110 64,000	88,579 836,159 148,239 716,912 2,669,469 138,780 37,703 105,417 744,096 403,878
0,936,823	87,110	11,023,933
		222,000
222,000	1	222,000
222,000		222,000
		222,000

#### TREND FOR TOTAL PUPIL COST BY GRADE SPAN

	KINDER-	ELEMEN-		TOTAL	AMOUNT	TOTAL
	GARTEN	TARY	SECONDARY	K-12	EXCLUDED*	BUDGET**
FY 2001 ACTUAL	·					
EXPENDITURES	\$51,774,298	\$450,777,669	\$606,653,617	\$1,109,205,584	\$114,335,674	\$1,223,541,258
PUPILS 9/30/00	8,989	53,040	69,990	132,019		
COST PER PUPIL	\$5,760	\$8,499	\$8,668	\$8,402		
FY 2002 ACTUAL						
EXPENDITURES	\$59,245,717	\$477,997,782	\$651,279,663	\$1,188,523,161	\$132,263,040	\$1,320,786,201
PUPILS 9/30/01	9,093	53,068	72,574	134,735		
COST PER PUPIL	\$6,516	\$9,007	\$8,974	\$8,821		
FY 2003 BUDGET						
EXPENDITURES	\$66,857,455	\$505,872,218	\$696,207,406	\$1,268,937,080	\$143,224,742	\$1,412,161,822
PUPILS 9/30/02 (ACTUAL)	9,100	53,373	73,948	136,421		
COST PER PUPIL	\$7,347	\$9,478	\$9,415	\$9,302		
FY 2004 BUDGET						
EXPENDITURES	\$72,056,718	\$532,224,341	\$761,617,609	\$1,365,898,668	\$152,941,678	\$1,518,840,346
PUPILS 9/30/03 (PROJECTED)	9,100	52,876	76,492	138,468		
COST PER PUPIL	\$7,918	\$10,066	\$9,957	\$9,864		



#### Notes:

COST PER PUPIL HAS BEEN RESTATED FOR FY 2001 THROUGH FY 2003 DUE TO A CHANGE IN FUNDING STRUCTURE. BEGINNING IN FY 2004, \$39 MILLION IN STATE REVENUE WAS RECLASSIFIED AS GENERAL STATE AID, AND IS NO LONGER TREATED AS AN EXCLUSION. PRIOR YEARS ARE RESTATED FOR COMPARATIVE PURPOSES.

- \* SUMMER SCHOOL, PROGRAMS FINANCED THROUGH FEDERAL OR PRIVATE GRANTS, COMMUNITY SERVICES, TUITION FOR STUDENTS WITH DISABILITIES IN PRIVATE PLACEMENT, AND ENTERPRISE FUND ACCOUNTS ARE EXCLUDED FROM COST OF REGULAR DAY SCHOOL OPERATIONS.
- \*\* FY 2003 FIGURES REFLECT CURRENT APPROVED BUDGET.



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