

- , Align rigorous curriculum, delivery of instruction and assessment for continuous improvement of student achievement
- , Develop, expand and deliver a literacy-based pre-kindergarten to grade 2 initiative
- , Use student, staff, school and system performance data to monitor and improve student achievement
- , Foster and sustain systems that support and improve employee effectiveness [Note: This priority was subsequently revised on March 11, 2003, to add "in partnership with MCPS employee organizations"]
- , Strengthen family-school relationships and continue to expand civic, business, and community partnerships that support improved student achievement

On February 9, 2003, the Board of Education met and discussed the following topics:

Re: **REVIEW/REFINEMENT OF BOARD PRIORITIES**

The Board of Education finished the refinement of the priorities.

Re: **ROLE AND RESPONSIBILITIES OF THE BOARD AND SUPERINTENDENT**

After break-out sessions, the following four alternative mission statements were developed:

The mission of the Montgomery County Board of Education is to

- , Ensure a quality educational system with community-supported goals, policies, budgets, and overseeing in the interest of children
- , Provide leadership and direction of MCPS by offering challenging opportunities for a diverse student population by employing sound policies, committing appropriate resources and applying rigorous oversight for the school system
- , Provide leadership and oversight for our growing and diverse student population by adopting policies, developing budgets and engaging parents, government, civic, and business agencies

- , Provide effective leadership, governance, fiscal management and oversight for high quality public education by establishing policies, strengthening community relationships and actively engaging families in supporting student success

Working together, the Board came to a consensus that the mission statement should be similar to the following:

The mission of the Montgomery County Board of Education is to provide leadership, fiscal management and oversight for high quality education for our growing and diverse student population by establishing policies and engaging the community.

However, it was decided that an ad hoc committee of the Board should refine the mission statement for adoption by the entire Board. The ad hoc committee will consist of Ms. Cox, Mr. Felton, and Mr. Romero.

Re: **CLOSED SESSION**

The Board of Education of Montgomery County met in closed session on February 9, 2003, at the Quality Suites, 3 Research Court, Rockville, Maryland from 1:30 to 2:30 p.m. to discuss a personnel matter, as permitted under Section 10-508(a)(1) of the *State Government Article*.

The retreat ended at 2:30 p.m.

PRESIDENT

SECRETARY

JDW:gr